# Consolidated Financial Results for the Third Quarter Ended December 31, 2020 

## 1. Consolidated Financial Statements

(1) Consolidated Balance Sheets
(Millions of yen)

|  | As of March 31, 2020 | As of December 31, 2020 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 106,453 | 82,437 |
| Notes receivable, accounts receivable from completed construction contracts and other | 163,440 | 203,285 |
| Securities | 20,064 | 10,000 |
| Real estate for sale | 10,052 | 11,074 |
| Costs on uncompleted construction contracts | 16,488 | 25,283 |
| Other inventories | 3,949 | 5,879 |
| Other | 17,502 | 31,777 |
| Allowance for doubtful accounts | $(1,110)$ | $(1,238)$ |
| Total current assets | 336,841 | 368,500 |
| Noncurrent assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures, net | 29,046 | 37,653 |
| Machinery, vehicles, tools, furniture and fixtures, net | 3,209 | 5,345 |
| Land | 83,920 | 86,719 |
| Lease assets, net | 138 | 94 |
| Construction in progress | 7,959 | 9,320 |
| Total property, plant and equipment | 124,274 | 139,132 |
| Intangible assets |  |  |
| Goodwill | 519 | 622 |
| Other | 7,976 | 8,717 |
| Total intangible assets | 8,495 | 9,339 |
| Investments and other assets |  |  |
| Investment securities | 157,659 | 192,654 |
| Long-term loans receivable | 782 | 846 |
| Net defined benefit asset | 1,223 | 647 |
| Deferred tax assets | 731 | 744 |
| Other | 4,635 | 4,706 |
| Allowance for doubtful accounts | (87) | (194) |
| Total investments and other assets | 164,945 | 199,405 |
| Total noncurrent assets | 297,715 | 347,877 |
| Total assets | 634,557 | 716,378 |

(2) TODA CORPORATION
(Millions of yen)

|  | As of March 31, 2020 | As of December 31, 2020 |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes payable, accounts payable for construction contracts and other | 105,305 | 87,884 |
| Short-term loans payable | 44,499 | 48,455 |
| Commercial papers | - | 40,000 |
| Current portion of bonds | 5,000 |  |
| Income taxes payable | 7,374 | 4,216 |
| Advances received on uncompleted construction contracts | 30,022 | 43,312 |
| Provision for bonuses | 6,409 | 2,437 |
| Provision for warranties for completed construction | 4,410 | 3,743 |
| Provision for loss on construction contracts | 3,200 | 3,505 |
| Deposits received | 28,618 | 34,121 |
| Other | 18,229 | 14,131 |
| Total current liabilities | 253,070 | 281,808 |
| Noncurrent liabilities |  |  |
| Bonds payable | 30,100 | 50,100 |
| Long-term loans payable | 32,201 | 30,224 |
| Deferred tax liabilities | 11,833 | 22,037 |
| Deferred tax liabilities for land revaluation | 6,791 | 6,470 |
| Provision for directors' retirement benefits | 207 | 230 |
| Provision for share allocation to directors | 188 | 183 |
| Provision for loss on liquidation of subsidiaries and affiliates | 36 | 29 |
| Net defined benefit liability | 21,263 | 21,625 |
| Asset retirement obligations | 1,712 | 1,848 |
| Other | 3,656 | 4,165 |
| Total noncurrent liabilities | 107,991 | 136,915 |
| Total liabilities | 361,061 | 418,723 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 23,001 | 23,001 |
| Capital surplus | 26,259 | 26,259 |
| Retained earnings | 176,564 | 180,542 |
| Treasury stock | $(9,392)$ | $(9,387)$ |
| Total shareholders' equity | 216,433 | 220,415 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 51,954 | 74,121 |
| Deferred gains or losses on hedges | (13) | (0) |
| Revaluation reserve for land | 4,584 | 3,856 |
| Foreign currency translation adjustment | (805) | $(2,510)$ |
| Remeasurements of defined benefit plans | $(1,292)$ | (752) |
| Total accumulated other comprehensive income | 54,427 | 74,715 |
| Non-controlling interests | 2,635 | 2,523 |
| Total net assets | 273,496 | 297,654 |
| Total liabilities and net assets | 634,557 | 716,378 |

## (2) Consolidated Statements of Income and Comprehensive Income

## Consolidated Statements of Income

Nine Months ended December 31, 2019 and 2020
(Millions of yen)

|  | Nine Months ended December 31, 2019 (April 1 through Dec. 31, 2019) | Nine Months ended December 31, 2020 (April 1 through Dec. 31, 2020) |
| :---: | :---: | :---: |
| Net sales |  |  |
| Net sales of completed construction contracts | 352,956 | 340,850 |
| Net sales of investment and development business and other | 16,968 | 12,251 |
| Total net sales | 369,924 | 353,101 |
| Cost of sales |  |  |
| Cost of sales of completed construction contracts | 308,381 | 305,597 |
| Cost of sales on investment and development business and other | 13,208 | 7,103 |
| Total cost of sales | 321,590 | 312,700 |
| Gross profit |  |  |
| Gross profit on completed construction contracts | 44,574 | 35,253 |
| Gross profit on investment and development business and other | 3,759 | 5,147 |
| Total gross profit | 48,334 | 40,401 |
| Selling, general and administrative expenses | 24,826 | 25,979 |
| Operating income | 23,507 | 14,421 |
| Non-operating income |  |  |
| Interest income | 161 | 153 |
| Dividend income | 3,247 | 2,996 |
| Other | 339 | 383 |
| Total non-operating income | 3,748 | 3,533 |
| Non-operating expenses |  |  |
| Interest expenses | 631 | 665 |
| Commission fee | 436 | 97 |
| Other | 129 | 358 |
| Total non-operating expenses | 1,196 | 1,120 |
| Ordinary income | 26,059 | 16,834 |
| Extraordinary income |  |  |
| Gain on sales of investment securities | 1,247 | 2,430 |
| Settlement received | 1,174 | - |
| Other | 26 | 37 |
| Total extraordinary income | 2,448 | 2,467 |
| Extraordinary loss |  |  |
| Loss on abandonment of noncurrent assets | 461 | 1,054 |
| Loss on valuation of investment securities | 115 | 1,014 |
| Other | 99 | 301 |
| Total extraordinary losses | 677 | 2,371 |
| Profit before income taxes | 27,830 | 16,931 |
| Income taxes | 8,999 | 5,695 |
| Profit | 18,831 | 11,235 |
| Profit (loss) attributable to non-controlling interests | 93 | (8) |
| Profit attributable to owners of parent | 18,737 | 11,244 |

## Consolidated Statements of Comprehensive Income

Nine Months ended December 31, 2019 and 2020
$\left.\begin{array}{lrrr}\hline & \begin{array}{c}\text { Nine Months ended } \\ \text { December 31, 2019 } \\ \text { (April 1 through Dec. 31, 2019) }\end{array} & \begin{array}{c}\text { Nine Months ended } \\ \text { December 31, 2020 }\end{array} \\ \text { (April 1 through Dec. 31, 2020) }\end{array}\right)$
2. (Reference) Non-consolidated Financial Statements
(1) (Reference) Non-consolidated Balance Sheets
(Millions of yen)

As of March 31, 2020
As of December 31, 2020

| Assets |  |  |
| :---: | :---: | :---: |
| Current assets |  |  |
| Cash and deposits | 82,538 | 65,043 |
| Notes receivable, accounts receivable from completed construction contracts and other | 151,656 | 194,449 |
| Securities | 20,064 | 10,000 |
| Real estate for sale | 9,873 | 11,070 |
| Costs on uncompleted construction contracts | 13,592 | 20,350 |
| Other inventories | 3,544 | 5,594 |
| Other | 16,617 | 30,774 |
| Allowance for doubtful accounts | $(1,057)$ | $(1,198)$ |
| Total current assets | 296,830 | 336,084 |
| Noncurrent assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures, net | 23,041 | 31,510 |
| Machinery, vehicles, tools, furniture and fixtures, net | 1,335 | 1,458 |
| Land | 73,863 | 76,499 |
| Lease assets, net | 72 | 52 |
| Construction in progress | 6,244 | 8,048 |
| Total property, plant and equipment | 104,557 | 117,570 |
| Intangible assets | 7,945 | 9,166 |
| Investments and other assets |  |  |
| Investment securities | 176,074 | 206,140 |
| Long-term loans receivable | 1,976 | 1,980 |
| Prepaid pension cost | 2,470 | 1,416 |
| Other | 3,240 | 3,339 |
| Allowance for doubtful accounts | (95) | (201) |
| Total investments and other assets | 183,667 | 212,675 |
| Total noncurrent assets | 296,169 | 339,412 |
| Total assets | 593,000 | 675,497 |


|  | As of March 31, 2020 | As of December 31, 2020 |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes payable, accounts payable for construction contracts and other | 98,314 | 82,427 |
| Short-term loans payable | 40,516 | 44,371 |
| Commercial papers | - | 40,000 |
| Current portion of bonds | 5,000 | - |
| Income taxes payable | 6,293 | 4,120 |
| Advances received on uncompleted construction contracts | 26,585 | 36,369 |
| Provision for bonuses | 5,850 | 2,181 |
| Provision for warranties for completed construction | 4,247 | 3,659 |
| Provision for loss on construction contracts | 3,051 | 3,416 |
| Deposits received | 26,756 | 33,184 |
| Other | 17,393 | 13,350 |
| Total current liabilities | 234,009 | 263,081 |
| Noncurrent liabilities |  |  |
| Bonds payable | 30,000 | 50,000 |
| Long-term loans payable | 32,054 | 29,237 |
| Deferred tax liabilities | 11,876 | 22,277 |
| Deferred tax liabilities for land revaluation | 6,791 | 6,470 |
| Provision for retirement benefits | 19,838 | 20,458 |
| Provision for directors' retirement benefits | 125 | 157 |
| Provision for share allocation to directors | 188 | 183 |
| Provision for loss on business of subsidiaries and affiliates | 250 | 311 |
| Asset retirement obligations | 446 | 444 |
| Other | 2,571 | 3,133 |
| Total noncurrent liabilities | 104,142 | 132,675 |
| Total liabilities | 338,152 | 395,756 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 23,001 | 23,001 |
| Capital surplus |  |  |
| Legal capital surplus | 25,573 | 25,573 |
| Total capital surplus | 25,573 | 25,573 |
| Retained earnings |  |  |
| Legal retained earnings | 5,750 | 5,750 |
| Other retained earnings |  |  |
| Reserve for construction | 50,000 | 50,000 |
| General reserve | 71,774 | 91,774 |
| Retained earnings brought forward | 31,610 | 15,076 |
| Total retained earnings | 159,135 | 162,601 |
| Treasury stock | $(9,392)$ | $(9,387)$ |
| Total shareholders' equity | 198,317 | 201,788 |
| Valuation and translation adjustments |  |  |
| Valuation difference on available-for-sale securities | 51,957 | 74,095 |
| Deferred gains or losses on hedges | (11) | (0) |
| Revaluation reserve for land | 4,584 | 3,856 |
| Total valuation and translation adjustments | 56,530 | 77,952 |
| Total net assets | 254,848 | 279,740 |
| Total liabilities and net assets | 593,000 | 675,497 |

## (2) (Reference) Non-consolidated Statements of Income

$\left.\begin{array}{llrl}\hline & & \begin{array}{c}\text { Nine Months ended } \\ \text { December 31, 2019 }\end{array} & \begin{array}{c}\text { Nine Months ended } \\ \text { December 31, 2020 }\end{array} \\ \text { (April 1 through Dec. 31, 2020) }\end{array}\right]$

## 3. Supplementary Information

(1) Summary of Consolidated Results and Forecasts


| Nine-month Period from April |  |  |  |
| ---: | ---: | ---: | ---: |
| FY2019 | FY2020 | YoY (b)-(a) |  |
| Actual <br> (a) | Actual <br> (b) | Amount | Percentage <br> $(\%)$ |
| 369,924 | 353,101 | $-16,822$ | -4.5 |
| 338,372 | 323,443 | $-14,928$ | -4.4 |
| 260,210 | 233,078 | $-27,132$ | -10.4 |
| 78,161 | 90,365 | 12,203 | 15.6 |
| 11,917 | 7,087 | $-4,829$ | -40.5 |
| 18,230 | 21,124 | 2,894 | 15.9 |
| 1,403 | 1,446 | 42 | 3.0 |


| Full Year |  |  |  |
| ---: | ---: | ---: | ---: |
| FY2019 <br> Actual <br> (a) | FYorecast <br> (b) | Amount | Percentage <br> $(\%)$ |
| 518,683 | 492,000 | $-26,683$ | -5.1 |
| 470,144 | 439,300 | $-30,844$ | -6.6 |
| 354,685 | 309,300 | $-45,385$ | -12.8 |
| 115,459 | 130,000 | 14,540 | 12.6 |
| 13,480 | 11,500 | $-1,980$ | -14.7 |
| 33,131 | 38,100 | 4,968 | 15.0 |
| 1,927 | 3,100 | 1,172 | 60.8 |


| Gross profit |
| :---: |
| Profit margin |
| SG\&A expenses |
| Operating income |
| Non-operating income |
| Ordinary income |
| Extraordinary income |
| Profit before income taxes |
| Income taxes |
| Profit |


| Profit attributable <br> to non-controlling interests |
| :---: |
| Profit attributable to owners of parent |


| 48,334 | 40,401 | $-7,933$ | -16.4 |
| ---: | ---: | ---: | ---: |
| $13,1 \%$ | $11.4 \%$ |  | 4.6 |
| 24,826 | 25,979 | 1,152 | -38.7 |
| 23,507 | 14,421 | $-9,086$ | -5.4 |
| 2,551 | 2,413 | -138 | -35.4 |
| 26,059 | 16,834 | $-9,224$ | -94.6 |
| 1,770 | 96 | $-1,674$ | -39.2 |
| 27,830 | 16,931 | $-10,899$ | -36.7 |
| 8,999 | 5,695 | $-3,303$ | -40.3 |
| 18,831 | 11,235 | $-7,595$ | -40.0 |
| 93 | -8 | -102 | -493 |


| 70,343 | 61,100 | $-9,243$ | -13.1 |
| ---: | ---: | ---: | ---: |
| $13.6 \%$ | $12.4 \%$ |  |  |
| 35,100 | 37,000 | 1,899 | 5.4 |
| 35,243 | 24,100 | $-11,143$ | -31.6 |
| 3,029 | 2,800 | -229 | -7.6 |
| 38,272 | 26,900 | $-11,372$ | -29.7 |
| 672 | $-1,300$ | $-1,972$ | - |
| 38,945 | 25,600 | $-13,345$ | -34.3 |
| 12,986 | 8,500 | $-4,486$ | -34.5 |
| 25,958 | 17,100 | $-8,858$ | -34.1 |
| 25,845 | 17,100 | $-8,745$ | -33.8 |
| 112 |  | -112 | - |

Notes: 1. These statements include Toda Corporation's forecasts based on information currently available as of the announcement date, which are subject to a number of risks and uncertainties. Therefore, the actual results of developments may differ from those presented in these forward-looking statements due to the changes in various factors.
2. Net sales are based on business segments and intercompany sales are eliminated.
(2) Summary of Non-consolidated Results and Forecasts

|  |  |  |  |  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine-month Period from April |  |  |  | Full Year |  |  |  |
|  | FY2019 | $\begin{gathered} \text { FY2020 } \\ \begin{array}{c} \text { Actual } \\ \text { (b) } \end{array} \\ \hline \end{gathered}$ | YoY (b)-(a) |  | FY2019 | FY2020 | YoY (b)-(a) |  |
|  | Actual <br> (a) |  | Amount | Percentage (\%) | Actual <br> (a) | Forecast (b) | Amount | Percentage (\%) |
| Orders received | 270,467 | 247,686 | -22,780 | -8.4 | 480,475 | 428,500 | -51,975 | -10.8 |
| Construction business | 259,259 | 240,572 | -18,686 | -7.2 | 467,609 | 417,000 | -50,609 | -10.8 |
| Domestic architectural construction | 166,588 | 166,315 | -272 | -0.2 | 314,831 | 285,000 | -29,831 | -9.5 |
| Domestic civil engineering | 90,242 | 73,881 | -16,360 | -18.1 | 150,209 | 120,000 | -30,209 | -20.1 |
| Overseas | 2,428 | 375 | -2,052 | -84.5 | 2,568 | 12,000 | 9,431 | 367.2 |
| Investment and development business and other | 11,208 | 7,114 | -4,093 | -36.5 | 12,865 | 11,500 | -1,365 | -10.6 |


| Net sales | 340,408 | 324,997 | -15,410 | -4.5 | 471,416 | 441,500 | -29,916 | -6.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Construction business | 329,200 | 317,883 | -11,316 | -3.4 | 458,550 | 430,000 | -28,550 | -6.2 |
| Domestic architectural construction | 249,079 | 226,703 | -22,376 | -9.0 | 341,030 | 299,700 | -41,330 | -12.1 |
| Domestic civil engineering | 75,547 | 89,599 | 14,051 | 18.6 | 112,353 | 127,300 | 14,946 | 13.3 |
| Overseas | 4,572 | 1,580 | -2,992 | -65.4 | 5,167 | 3,000 | -2,167 | -41.9 |
| Investment and development business and other | 11,208 | 7,114 | -4,093 | -36.5 | 12,865 | 11,500 | -1,365 | -10.6 |


| Gross profit <br> Profit margin | $\begin{aligned} & 44,070 \\ & 12.9 \% \end{aligned}$ | $\begin{aligned} & 36,026 \\ & 11.1 \% \end{aligned}$ | -8,044 | -18.3 | $\begin{aligned} & 63,482 \\ & 13.5 \% \end{aligned}$ | $\begin{aligned} & 54,000 \\ & 12.2 \% \end{aligned}$ | -9,482 | -14.9 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Construction business | $\begin{aligned} & 41,885 \\ & 12.7 \% \end{aligned}$ | $\begin{aligned} & 32,313 \\ & 10.2 \% \end{aligned}$ | -9,571 | -22.9 | $\begin{aligned} & 58,612 \\ & 12.8 \% \end{aligned}$ | $\begin{aligned} & 49,500 \\ & 11.5 \% \end{aligned}$ | -9,112 | -15.5 |
| Domestic architectural construction | $\begin{gathered} 30,818 \\ 12.4 \% \end{gathered}$ | $\begin{array}{r} 21,565 \\ 9.5 \% \end{array}$ | -9,252 | -30.0 | $\begin{aligned} & 40,386 \\ & 11.8 \% \end{aligned}$ | $\begin{aligned} & 30,000 \\ & 10.0 \% \end{aligned}$ | -10,386 | -25.7 |
| Domestic civil engineering | $\begin{aligned} & 10,433 \\ & 13.8 \% \end{aligned}$ | $\begin{aligned} & 10,608 \\ & 11.8 \% \end{aligned}$ | 175 | 1.7 | $\begin{aligned} & 17,478 \\ & 15.6 \% \end{aligned}$ | $\begin{aligned} & 19,500 \\ & 15.3 \% \end{aligned}$ | 2,021 | 11.6 |
| Overseas | $\begin{array}{r} 633 \\ 13.9 \% \end{array}$ | $\begin{array}{r} 139 \\ 8.8 \% \end{array}$ | -494 | -78.0 | $\begin{array}{r} 747 \\ 14.5 \% \end{array}$ | $\begin{array}{r} 0 \\ 0.0 \% \end{array}$ | -747 | - |
| Investment and development business and other | $\begin{array}{r} 2,185 \\ 19.5 \% \\ \hline \end{array}$ | $\begin{array}{r} 3,712 \\ 52.2 \% \\ \hline \end{array}$ | 1,527 | 69.9 | $\begin{array}{r} 4,870 \\ 37.9 \% \\ \hline \end{array}$ | $\begin{array}{r} 4,500 \\ 39.1 \% \\ \hline \end{array}$ | -370 | -7.6 |
| SG\&A expenses | 22,040 | 22,921 | 881 | 4.0 | 30,911 | 32,200 | 1,288 | 4.2 |
| Operating income | 22,030 | 13,104 | -8,926 | -40.5 | 32,571 | 21,800 | -10,771 | -33.1 |
| Non-operating income | 2,359 | 2,664 | 304 | 12.9 | 2,691 | 2,700 | 8 | 0.3 |
| Ordinary income | 24,390 | 15,768 | -8,621 | -35.3 | 35,262 | 24,500 | -10,762 | -30.5 |
| Extraordinary income | 1,760 | 18 | -1,741 | -99.0 | 504 | -1,300 | -1,804 | - |
| Profit before income taxes | 26,150 | 15,787 | -10,363 | -39.6 | 35,766 | 23,200 | -12,566 | -35.1 |
| Income taxes | 8,260 | 5,055 | -3,205 | -38.8 | 11,595 | 7,400 | -4,195 | -36.2 |
| Profit | 17,890 | 10,732 | -7,158 | -40.0 | 24,170 | 15,800 | -8,370 | -34.6 |
| Dividend per share (yen) | - | - | - | - | 26.0 | 20.0 | -6.0 | -23.1 |

Notes: 1. These non-consolidated financial statements, exempt from the quarterly review by auditors for statutory disclosure, were prepared pursuant to Ordinance on Terminology, Forms, and Preparation Methods of Quarterly Financial Statements, etc.
2. These statements include Toda Corporation's forecasts based on information currently available as of the announcement date, which are subject to a number of risks and uncertainties. Therefore, the actual results of developments may differ from those presented in these forward-looking statements due to the changes in various factors
(3) Orders Received, Net Sales and Balance Brought Forward (non-consolidated)

1) Orders Received
(Millions of yen)

| Business segment/Classification | Nine-month Period From April 1, 2019 to Dec. 31, 2019 |  | Nine-month Period From April 1, 2020 to Dec. 31, 2020 |  | Change |  | Previous Fiscal Year (From April 1, 2019 to March 31, 2020) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio (\%) | Amount | Ratio (\%) | Amount | Percentage (\%) | Amount | Ratio (\%) |
| I Construction business |  |  |  |  |  |  |  |  |
| Public sector | 13,333 | 4.9 | 44,507 | 18.0 | 31,174 | 233.8 | 44,931 | 9.4 |
| Private sector | 153,254 | 56.7 | 121,807 | 49.2 | -31,447 | -20.5 | 269,900 | 56.2 |
| Overseas | 427 | 0.2 | 95 | 0.0 | -331 | -77.6 | 486 | 0.1 |
| Subtotal | 167,015 | 61.8 | 166,411 | 67.2 | -604 | -0.4 | 315,318 | 65.6 |
| (b) Civil engineering |  |  |  |  |  |  |  |  |
| Public sector | 33,957 | 12.6 | 29,200 | 11.8 | -4,757 | -14.0 | 72,723 | 15.1 |
| Private sector | 56,285 | 20.8 | 44,681 | 18.0 | -11,603 | -20.6 | 77,485 | 16.1 |
| Overseas | 2,000 | 0.7 | 279 | 0.1 | -1,721 | -86.0 | 2,081 | 0.4 |
| Subtotal | 92,243 | 34.1 | 74,161 | 29.9 | -18,082 | -19.6 | 152,291 | 31.7 |
| (c) Total (a) + (b) |  |  |  |  |  |  |  |  |
| Public sector | 47,291 | 17.5 | 73,708 | 29.8 | 26,417 | 55.9 | 117,655 | 24.5 |
| Private sector | 209,539 | 77.5 | 166,488 | 67.2 | -43,051 | -20.5 | 347,385 | 72.3 |
| Overseas | 2,428 | 0.9 | 375 | 0.2 | -2,052 | -84.5 | 2,568 | 0.5 |
| Subtotal | 259,259 | 95.9 | 240,572 | 97.1 | -18,686 | -7.2 | 467,609 | 97.3 |
| II Investment and development business | 11,206 | 4.1 | 7,114 | 2.9 | -4,092 | -36.5 | 12,764 | 2.7 |
| III New business | 1 | 0.0 | - | - | -1 | - | 101 | 0.0 |
| IV Total (I + II + III) | 270,467 | 100.0 | 247,686 | 100.0 | -22,780 | -8.4 | 480,475 | 100.0 |

2) Net Sales
(Millions of yen)

| Business segment/Classification | Nine-month Period From April 1, 2019 to Dec. 31, 2019 |  | Nine-month Period From April 1, 2020 to Dec. 31, 2020 |  | Change |  | Previous Fiscal Year (From April 1, 2019 to March 31, 2020) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio (\%) | Amount | Ratio (\%) | Amount | Percentage (\%) | Amount | Ratio (\%) |
| I Construction business |  |  |  |  |  |  |  |  |
| (a) Architectural construction |  |  |  |  |  |  |  |  |
| Public sector | 22,041 | 6.5 | 26,394 | 8.1 | 4,353 | 19.7 | 34,187 | 7.3 |
| Private sector | 227,038 | 66.7 | 200,308 | 61.6 | -26,729 | -11.8 | 306,842 | 65.1 |
| Overseas | 1,838 | 0.5 | 95 | 0.0 | -1,743 | -94.8 | 1,967 | 0.4 |
| Subtotal | 250,918 | 73.7 | 226,798 | 69.8 | -24,119 | -9.6 | 342,998 | 72.8 |
| (b) Civil engineering |  |  |  |  |  |  |  |  |
| Public sector | 59,176 | 17.4 | 61,284 | 18.9 | 2,107 | 3.6 | 86,699 | 18.4 |
| Private sector | 16,371 | 4.8 | 28,315 | 8.7 | 11,944 | 73.0 | 25,653 | 5.4 |
| Overseas | 2,734 | 0.8 | 1,485 | 0.5 | -1,249 | -45.7 | 3,199 | 0.7 |
| Subtotal | 78,281 | 23.0 | 91,084 | 28.0 | 12,802 | 16.4 | 115,552 | 24.5 |
| (c) Total (a) + (b) |  |  |  |  |  |  |  |  |
| Public sector | 81,218 | 23.9 | 87,679 | 27.0 | 6,461 | 8.0 | 120,887 | 25.6 |
| Private sector | 243,409 | 71.5 | 228,624 | 70.3 | -14,785 | -6.1 | 332,496 | 70.5 |
| Overseas | 4,572 | 1.3 | 1,580 | 0.5 | -2,992 | -65.4 | 5,167 | 1.1 |
| Subtotal | 329,200 | 96.7 | 317,883 | 97.8 | -11,316 | -3.4 | 458,550 | 97.3 |
| II Investment and development | 11,206 | 3.3 | 7,114 | 2.2 | -4,092 | -36.5 | 12,764 | 2.7 |
| III New business | 1 | 0.0 | - | - | -1 | - | 101 | 0.0 |
| IV Total ( + II + III) | 340,408 | 100.0 | 324,997 | 100.0 | -15,410 | -4.5 | 471,416 | 100.0 |

3) Balance Brought Forward
(Millions of yen)

| Business segment/Classification | $\begin{gathered} \text { FY } 2019 \text { 3Q } \\ \text { (As of Dec. 31, 2019) } \end{gathered}$ |  | $\begin{gathered} \text { FY } 20203 \mathrm{Q} \\ \text { (As of Dec. 31, 2020) } \end{gathered}$ |  | Change |  | Previous Fiscal Year (As of Mar. 31, 2020) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio (\%) | Amount | Ratio (\%) | Amount | Percentage (\%) | Amount | Ratio (\%) |
| I Construction business |  |  |  |  |  |  |  |  |
| (a) Architectural construction |  |  |  |  |  |  |  |  |
| Public sector | 53,585 | 8.0 | 91,150 | 13.5 | 37,564 | 70.1 | 73,037 | 9.7 |
| Private sector | 359,923 | 53.5 | 318,263 | 47.2 | -41,659 | -11.6 | 396,765 | 52.8 |
| Overseas | 352 | 0.1 | 283 | 0.0 | -68 | -19.6 | 282 | 0.0 |
| Subtotal | 413,861 | 61.6 | 409,697 | 60.8 | -4,164 | -1.0 | 470,084 | 62.6 |
| (b) Civil engineering |  |  |  |  |  |  |  |  |
| Public sector | 178,168 | 26.5 | 157,327 | 23.3 | -20,840 | -11.7 | 189,411 | 25.2 |
| Private sector | 75,780 | 11.3 | 104,064 | 15.4 | 28,283 | 37.3 | 87,698 | 11.7 |
| Overseas | 4,431 | 0.7 | 2,841 | 0.4 | -1,589 | -35.9 | 4,047 | 0.5 |
| Subtotal | 258,380 | 38.4 | 264,233 | 39.2 | 5,853 | 2.3 | 281,157 | 37.4 |
| (c) Total (a) + (b) |  |  |  |  |  |  |  |  |
| Public sector | 231,754 | 34.5 | 248,478 | 36.9 | 16,724 | 7.2 | 262,448 | 34.9 |
| Private sector | 435,704 | 64.8 | 422,327 | 62.7 | -13,376 | -3.1 | 484,463 | 64.5 |
| Overseas | 4,783 | 0.7 | 3,125 | 0.5 | -1,658 | -34.7 | 4,330 | 0.6 |
| Subtotal | 672,241 | 100.0 | 673,931 | 100.0 | 1,689 | 0.3 | 751,242 | 100.0 |
| II Investment and development business | - | - | - | - | - | - | - | - |
| III New business | - | - | - | - | - | - | - | - |
| IV Total ( + II + III) | 672,241 | 100.0 | 673,931 | 100.0 | 1,689 | 0.3 | 751,242 | 100.0 |

