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September 30, 2026

Company: TODA CORPORATION

Representative: Seisuke Otani, President and Representative Director

(Securities Code: 1860 TSE Prime Market)

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Notice Concerning the Continuation of Post-Delivery Type Stock Grant Program for Employee Shareholding Association

TODA CORPORATION (the “Company”) hereby announces that at the Board of Directors Meeting held today, the Company has resolved to continue the scheme to grant post-delivery type stock to its employees through the TODA CORPORATION Employee Shareholding Association (the “Shareholding Association”) as an incentive program for employees (the “Program”) as described below.

1. Purpose of introducing the Program

On November 13, 2023, the Company resolved to introduce the Program for the purpose of building employees’ wealth and motivating them to work through the ownership of the Company's common stock.

The Program is intended to provide employees with an opportunity to acquire shares of the Company's common stock through the Shareholding Association, thereby sharing shareholder value over the medium- to long-term, contributing to medium- to long-term improvements in the Company's business performance and corporate value, and providing incentives to motivate employees to continue working for the Company.

The Company will continue the Program to advance this concept further.

2. Outline of the Program

(1) Eligible persons	The Shareholding Association participants who made continuous contributions and did not make any withdrawals during the eligible period (one year). * Inactive Shareholding Association participants, those who have withdrawn from the Shareholding Association for personal reasons, and those who reside overseas are not eligible.
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(2) When to grant	Scheduled for March after the end of the eligible period (one year).
(3) Eligible period	January 1, 2027 to December 31, 2027
(4) Number of shares granted per person	150 shares.
(5) Expected number of eligible persons	Maximum 4,400.
(6) Number of shares allocated	The maximum total number of shares allocated to the Shareholding Association is 660,000.

Under the Program, the Company shall grant points to employees who are the Shareholding Association participants and have agreed to the Program (the “Eligible Employees”) after the end of the eligible period as predetermined by the Company. After the points are granted, the Company shall provide a monetary claim to the Eligible Employee as a special stock incentive for the grant of shares of the Company's common stock (the “Special Stock Incentive”), and the Eligible Employee shall contribute the Special Stock Incentive to the Shareholding Association.

The Shareholding Association shall make an in-kind contribution to the Company of the Special Stock Incentive contributed by the Eligible Employees, and the Company shall allot shares of the Company's common stock by means of issuance of new shares or disposal of own shares. The number of shares to be allotted may be reasonably adjusted in the event of unavoidable circumstances requiring adjustments of the number of shares, such as a stock split, gratis allotment of shares, or consolidation of shares of the Company's common stock.

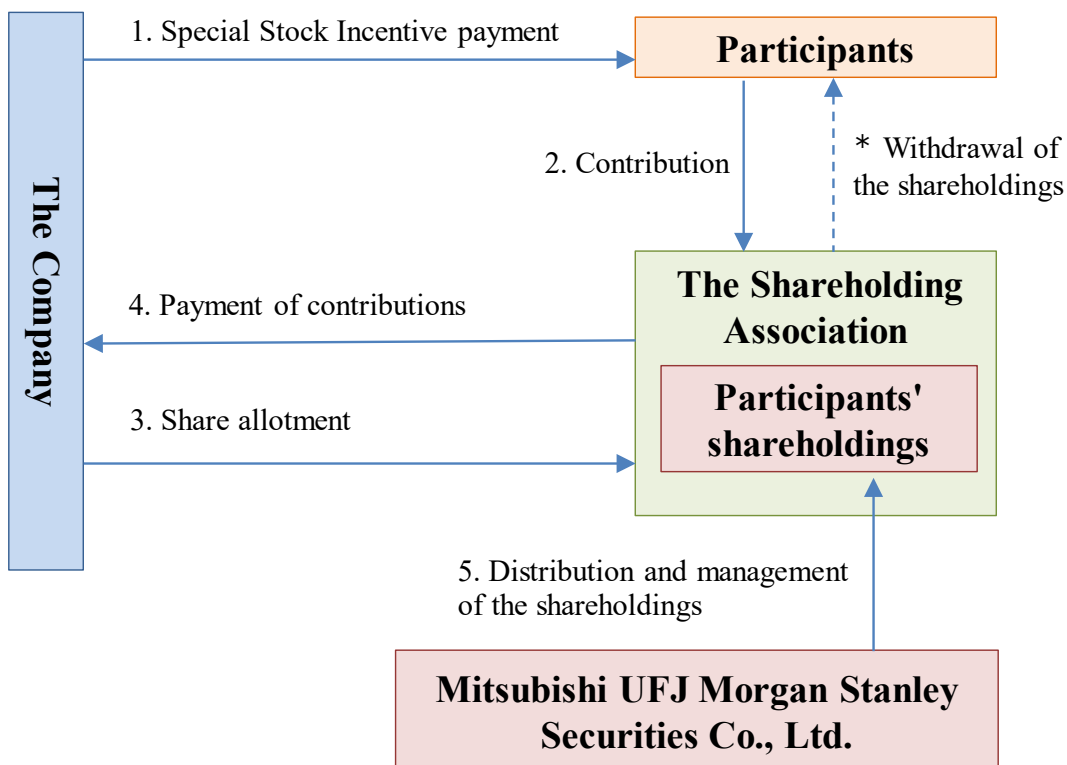
The allocation and management of the shareholdings in the Shareholding Association to be allocated shall be conducted through Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., the administrative agent of the Shareholding Association.

(Reference)

【Structure of the Program】

1. The Company provides each participant with a Special Stock Incentive payment (in March after the end of the eligible period).
2. Each participant contributes the Special Stock Incentive paid to the Shareholding Association (in March after the end of the eligible period).
3. The Company allots the Company's common stock to the Shareholding Association.
4. The Shareholding Association aggregates the Special Stock Incentive contributions made by the participants and pays them to the Company.
5. The allocated Company's common stock shall be distributed and managed as participants' shareholdings within the Shareholding Association through Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., the administrative agent of the Shareholding Association.

* The participants may withdraw their shareholdings at their own discretion.



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